



Schedule 1

**Toquaht Nation Government  
Annual Budget  
2020-21**





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### Toquaht Nation Vision

We are a proud Nation whose purpose is to ensure a future that provides a safe and affordable environment to raise a family, while living in harmony within our ḥaḥuḥi: where health & well-being, social and spiritual needs are met.

We will use our lands in ways that support our traditions, while also looking for new ways to allow our people to thrive.

The balance between our cultural connection to the land and having a strong economic land base is the most important factor in future land use decision-making.

Our teachings – our way of life – will be passed on through innovative programs to ensure our traditional values continue to guide us, as we build a better life for our people.



### Toquaht Nation Goals

#### Citizens:

Happy, healthy families  
Engaged, supported youth and elders  
Bring people home  
Independent citizens with the education  
and training for employment

#### Lands and Resources:

Safe communities  
Clean, healthy environment  
Lands & resources used sustainably to  
support economic development and job creation

#### Government:

A government that is accountable, approachable,  
financially sustainable and transparent

Revenues		Total	%
Acct #	Description	Amount	
4110	Province of BC	-	0.00%
4210	FFA-BC-FUNDS Sch. F.1	-	0.00%
4250	FFA-CDA-FUNDS Sch. B, Table 1	4,833,299	37.39%
4050	FA-OTHER-Education & SWOP	22,896	0.18%
4201	Gov Can Riddell Specific Claim	-	0.00%
4310	NTC Child Welfare	60,000	0.46%
5960	BC Gaming Revenue	275,000	2.13%
4350	NTC Health Canada (Safe H2O)	15,708	0.12%
4380	NTC Patient/IRS Travel Reimb.	24,000	0.19%
4610	Canada Food Inspection Agency	11,440	0.09%
4680	Expense Reimbursements	10,140	0.08%
5960	Treaty Loan Payment Reimbursement	340,944	2.64%
4250	Gaps Closing Plan	220,000	1.70%
4250	GC Gathering House	2,873,122	22.23%
5850	Rental Income	64,888	0.50%
5505	Loans & Grants, Capital/EcDev	-	0.00%
5950	Interest Income - Leith Wheeler	120,780	0.93%
5960	Other Income	-	0.00%
<b>TOTAL REVENUE</b>		<b>8,872,217</b>	

#### Estimated Available 2018-19 Surpluses

	Operating Fund	-	0.00%
		-	0.00%
		-	0.00%

#### Other funding sources for 2020-21

9704	Transfer from PY Surplus and OSR	4,053,916	31.36%
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#### Total Available Revenue & Surpluses

**12,926,133** 100.00%

Expenses		Total	%
Acct #	Description	Amount	
7120	Administration	5,520	0.04%
7125	Appreciation/Promotion	12,600	0.10%
7130	Allocations	-	0.00%
7140	Allowance - Comfort	2,600	0.02%
7150	Allowance - Grade 1 to 12	9,800	0.08%
7152	Allowance - Post Secondary	2,000	0.02%
7154	Allowance, Living - Post Secondary	54,815	0.42%
7165	Application Fees	-	0.00%
7180	Audit & Accounting	65,000	0.50%
7212	Bank Charges & Interest	7,550	0.06%
7260	Books & Supplies - Grade 1 to 12	3,160	0.02%
7261	Books & Supplies - ABE	-	0.00%
7262	Books & Supplies - Post Secondary	4,180	0.03%
7350	Clinical Supplies	-	0.00%
7355	Committed Funds	99,015	0.77%
7359	Consulting Contract	276,000	2.14%
7360	Consulting	604,388	4.68%
7362	Courier/Postage	2,000	0.02%
7390	Cultural Activities	11,000	0.09%
7440	Citizen Distribution/Christmas	34,000	0.26%
7460	Donations/Contributions	5,300	0.04%
7480	Dues/Memberships	25,395	0.20%
7500	Elders' Engagement	3,000	0.02%
7510	Emergency Hardship Fund	15,500	0.12%
7558	Engineering	601,000	4.65%
7568	Equipment Purchases	129,250	1.00%
7570	Equipment Rental	51,192	0.40%
7680	Fuel/Oil/Grease	2,700	0.02%
7865	Honourarium - Council	-	0.00%
7866	Honourarium - Executive	-	0.00%
7867	Honourarium - Committee	21,000	0.16%
7486	Honourarium - Other	3,200	0.02%
7955	Insurance & Licences	58,950	0.46%
8010	Janitorial	12,200	0.09%
8228	Legal Fees	102,336	0.79%
8250	Loan Payment - Interest	-	0.00%
8251	Loan Payment - Principal	645,584	4.99%
8312	Material & Supplies	631,250	4.88%
8325	Meeting Expenses	48,700	0.38%
8460	Non-insured Benefits	3,000	0.02%
8470	NTC Service Agreement	103,416	0.80%
8530	Office Supplies	9,000	0.07%
8670	Professional Fees	3,798,033	29.38%
8671	Project Management	130,000	1.01%
8672	Property Tax	2,500	0.02%
8825	Rent	108,000	0.84%
8828	Repairs & Maintenance	46,405	0.36%
8960	Social Assistance - Basic	47,484	0.37%
8977	Short Term Citizen Contracts	66,500	0.51%
8978	Sub Contract	3,363,800	26.02%
9070	Training	28,500	0.22%
9072	Travel - Staff	61,500	0.48%
9075	Travel - Council & Executive	30,000	0.23%
9076	Travel - Committee	21,648	0.17%
9077	Travel - Citizens	20,745	0.16%
9079	Travel - Patient/IRS	24,000	0.19%
9082	Tuition - Post Secondary	68,188	0.53%
9180	Utilities	83,560	0.65%
9460	Youth Activity Expenses	12,000	0.09%
6610	Wages & Benefits	1,347,669	10.43%
			0.00%
			0.00%
			0.00%
	Rounding	1	0.00%
			0.00%
		<b>12,926,134</b>	<b>100.00%</b>

#### Estimated Surplus 2020-21

- **0**

Toquaht Nation Government  
Operating Fund Budget  
Summary Schedule of Revenues, Expenditures, Surpluses and Investments  
Year Ending March 31, 2021

Revenue Source		Total
FFA - Canada	65%	5,748,136
FFA- Gaps Closing	25%	2,178,285
FA -Other - PS	0%	7,296
FA -Other - SWOP	0%	15,600
Distribution from Qaaca Settlement Trust	0%	-
Interest Income - Leith Wheeler	1%	120,780
Own Source Revenues	1%	74,248
Nuu-chah-nulth Tribal Council	1%	99,708
Other	7%	628,164
Grants- Ec. Dev.	-1%	-
<b>Total New Revenue</b>	<b>100%</b>	<b>8,872,217</b>

FFA	Other	C.I. S+	Total
5,748,136	-		5,748,136
2,178,285	-		2,178,285
	7,296		7,296
	15,600		15,600
	-		-
-	120,780		120,780
-	74,248		74,248
-	99,708		99,708
-	628,164		628,164
-	-		-
<b>7,926,421</b>	<b>945,796</b>		<b>8,872,217</b>

<b>Total New Revenues</b>	69%	<b>8,872,217</b>
Transfer from PY Surplus and OSR	31%	<b>4,053,916</b>
<b>Total New and Surplus Revenue:</b>	<b>100%</b>	<b>12,926,133</b>

7,926,421	945,796		<b>8,872,217</b>
		4,053,916	<b>4,053,916</b>
<b>7,926,421</b>	<b>945,796</b>	<b>4,053,916</b>	<b>12,926,133</b>

Programs	Page	Total Expenses
Administration Department	8-9	21% 2,683,585
Community Services Department	10-11	5% 705,245
Lands, PWNR Department	12-13	8% 1,007,737
Capital & Ec Dev Department's	14-15	67% 8,529,566

FFA	Other	C.I. S+	Total
2,562,805	120,780	-	2,683,585
613,949	91,296	-	705,245
736,306	117,776	153,655	1,007,737
4,013,361	615,944	3,900,261	8,529,566

<b>Total Expenses</b>	<b>100%</b>	<b>100%</b>	<b>12,926,134</b>
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<b>7,926,421</b>	<b>945,796</b>	<b>4,053,916</b>	<b>12,926,133</b>
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TE/TN&SR		
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61%                      7%                      31%                      100%			
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<b>Estimated Surplus</b>	<b>0%</b>	<b>-</b>	<b>1</b>
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<b>-</b>	<b>1</b>	<b>-</b>	<b>-</b>	<b>0</b>
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ES/TN&SR		
Check	<b>100%</b>	12,926,133

0%                      0%                      0%			
7,926,421	945,796	4,053,916	12,926,134
61%                      7%                      31%                      100%			

**Investments**

Capital Transfer Investment in QST	-
RRS Investment in QST	66,000
<b>Total Invested in Qaaca Settlement Trust</b>	<b>66,000</b>

Investment in Implementation Fund	-
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<b>Total Investments</b>	<b>66,000</b>
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**NEW FUNDING FOR PRE-APPROVED BUDGETS**

*Upon recommendations of the Director of Finance or Director of Operations, as surplus funds become available pre-approved project budgets will be added to the budget without the need for a formal budget amendment process.*

*Upon recommendation of the Director of Operation, if grant or other funding becomes available, projects will be added to the budget (under the terms of grant/funding agreement) without the need for a formal amendment process.*



## Administration Department Outcomes

The Administration Department embraces the Toquaht Nation Vision and supports other Toquaht government departments and Toquaht citizens to ensure this vision is achieved.

### **Administration**

The Administration ensures the day to day operations of the Nation are effectively and efficiently managed and that all Toquaht citizens are respected, and treated fairly and equally by adhering to approved laws, regulations & policies.

### **Governance**

The Council strives to be accountable, approachable, financially sustainable and transparent. During the 2020-21 fiscal year, the Council will participate in strategic planning exercises. The strategic objectives will be operationalized throughout the Administration as we work toward the implementation of the Nation's vision and goals.

### **Gaps Closing**

Funds will be used as needed for assessments needed to facilitate fiscal negotiations with Canada and BC, and to assess needs throughout the Government Administration

### **Implementation**

As per the Maa-nulth Treaty, Implementation identifies obligations arising from the Treaty and ensures those obligations are completed by the responsible party within the required timeframe. In 2020-21, the Toquaht Nation Government will be developing a Communications Plan to help support the work of treaty implementation.

### **Administrative Review Board**

To support Toquaht Nation's efforts to provide transparent and accountable government, the Administrative Decisions Review Board (ADRB) is an entity set up to resolve disputes with, and complaints against, the Toquaht administration that cannot be resolved by the parties informally. The ADRB is made up of 3 appointed individuals, none of whom are Toquaht citizens.

### **Leasehold Improvements**

This department is used, if needed, for general maintenance and repairs around the office. This year the main part of the office will be painted. We will explore installing an industrial generator so that we can remain open during power outages.



Toquaht Nation Government  
 Operating Fund Budget  
 Schedule of Revenue and Expenses  
 Year Ending March 31, 2021

**ADMINISTRATION DEPARTMENT**

9010 Standing Committee on Finance

9010 Treaty Implementation Committee

9010 Standing Committee on Ec Dev

9010 Toquaht Taxation Authority

ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS								Acct Total
		9090 ADMIN	9010 GOV	9015 GAPS CLOSING PLAN	1135 IMP	1137 ADMIN REVIEW BOARD	1125 SPECIFIC CLAIMS - DEEKYAKUS	SPECIFIC CLAIMS - MAGGIE LAKE	9092 LEASEHOLD IMPROVE PROJECT	
4250	FFA-CDA-FUNDS Sch. B, Table B.1	986,596	410,424	540,667	392,665	7,454			5,000	2,342,805
4202	Gov Can Specific Claims									-
4250	FFA-CDA-FUNDS Sch. G, Para 5			220,000						220,000
4680	Expense Reimbursements									-
5850	Rental Income									-
5855	Transfer Fees									-
5950	Interest Income - Leith Wheeler				120,780					120,780
9704	Prior Years Surpluses									-
	<b>Total Revenues</b>	<b>986,596</b>	<b>410,424</b>	<b>760,667</b>	<b>513,445</b>	<b>7,454</b>	-	-	<b>5,000</b>	<b>2,683,585</b>

1135 Enforcement Advisory Committee

1135 Treaty / Joint Implementation Committees

1135 Qaa-caa Settlement Trust Committee

1135 Joint Fisheries /Maa-nulth Fisheries & Wildlife Committees

1135 Maa-nulth Treaty Society Committee

9010 Nuu-Chah-Nulth Tribal Council Board

9010 Mamook Forestry Board

ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS								Acct Total
		ADMIN	GOV	GAPS CLOSING PLAN	IMP	ADMIN REVIEW BOARD	SPECIFIC CLAIMS DEEKYAKUS	SPECIFIC CLAIMS - MAGGIE LAKE	LEASEHOLD IMPROVE PROJECT	
7120	Administration									-
7125	Advertising/Appreciation/Promo	10,000	2,000							12,000
7180	Audit & Accounting	65,000								65,000
7212	Bank Charges & Interest	7,500			50					7,550
7359	Consulting Contract									-
7360	Consulting	25,000	40,000		30,000					95,000
7362	Courier/Postage	2,000								2,000
7390	Cultural Activities		5,000							5,000
7440	Christmas	2,000								2,000
7460	Contributions/Donations		800							800
7480	Dues/Memberships	11,250	1,000							12,250
7568	Equipment Purchases	36,000								36,000
7570	Equipment Rental	9,592								9,592
7865	Honorarium - Council									-
7866	Honorarium - Exec									-
7867	Honorarium - Committee		9,050		4,700	1,200				14,950
7955	Insurances & Licences	50,600								50,600
8010	Janitorial	12,200								12,200
8228	Legal Fees	10,000	35,000		25,000	5,000				75,000
8250	Loan Payment - Interest									-
8251	Loan Payment - Principal									-
8312	Materials and Supplies									-
8325	Meeting Expense	7,000	25,000		1,000					33,000
8530	Office Supplies	9,000								9,000
8670	Professional Fees	29,500		760,667	351,744					1,141,911
8825	Rent	108,000								108,000
8828	Repairs & Maintenance	2,500						5,000		7,500
8978	Sub Contract									-
9070	Training	13,500								13,500
9072	Travel - Staff	5,000	4,800		25,000					34,800
9075	Travel - Council & Executive		30,000							30,000
9076	Travel - Committee		6,150		13,240	1,254				20,644
9077	Travel - Citizens		2,500							2,500
9180	Utilities	21,900	6,000							27,900
6610	Wages & Benefits	549,054	243,124		62,711					854,888
	<b>Total Expenses</b>	<b>986,596</b>	<b>410,424</b>	<b>760,667</b>	<b>513,445</b>	<b>7,454</b>	-	-	<b>5,000</b>	<b>2,683,585</b>

Balanced?

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## **Community Services Department Outcomes**

### **🌐 Health**

The Health Department provides services and support to improve the overall health of Toquaht Citizens and families. This includes the administration of patient travel, coordination of annual flu shots, immunizations, home care support, and Teechuktl services. We also work to connect Citizens and families with outside services.

### **🌐 Emergency Preparedness**

One of the mandates of the Community Service Department is to provide emergency preparedness services. We oversee the Macoah Emergency Team and organize regular practice sessions to help train residents to respond to emergency situations. We continue to maintain fire box stations and supply the muster station for community residents.

### **🌐 Child Welfare & Education**

The Child Welfare and Education department works to support Toquaht youth in grades Kindergarten to 12. We offer financial assistance for school supplies, a good grades incentive, and youth recreational grants. Citizens can find the policies and application forms on the Toquaht website or at the office. This department also supports the annual Tlu-pich games in Port Alberni.

### **🌐 Post Secondary Education & Skills Training**

The Toquaht Nation Government has developed and implemented its own post-secondary policy to better meet the diverse needs of our Citizens. We support full and part-time students with funding for tuition fees and living allowances where applicable. Support is also offered for skills development and training in trades, as well as short-term Certificate Programs.

### **🌐 Ciiqciqasa (Language)**

Toquaht is committed to revitalizing our language by preserving, learning and teaching Nuu-chah-nulth through the practices of speaking, thinking, hearing and seeing. The Language Department offers weekly classes, available via distance participation, and maintains an interactive webpage. Work is also underway to digitize and catalogue existing language recordings so that these valuable cultural resources can be accessible to future generations.

### **🌐 Culture**

The Toquaht Nation aims to revitalize our cultural practices. We will continue to offer regular drum and dance practices at Macoah, and in Port Alberni and surrounding areas should there be a demand. We will work to offer culture workshops to Citizens within the community and beyond.

### **🌐 Citizen Services**

Citizen Services provides social assistance to people living on Toquaht lands as required, keeping in mind that we promote education and health for our Citizens as our main goal. We also aim to improve the quality of life for our Elders.

Toquaht Nation Government  
Operating Fund Budget  
Schedule of Revenue and Expenses  
Year Ending March 31, 2021

**COMMUNITY SERVICES DEPARTMENT**

1625 Community Emergency Preparedness  
8710 Citizenship & Enrollment

ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS								Acct Total
		1620	1600	1625	8100	8220	8510	8520	8710	
		COMMUNITY SERVICES ADMIN	HEALTH	EMERGENCY PREPAREDNE SS	CHILD WELFARE	POST SECONDARY & SKILLS TRAINING	LANGUAGE	CULTURE	CITIZEN SERVICES	
4250	FFA-CDA-FUNDS Sch. B, Table B.1	128,015	186,803	12,265	-	124,487	69,400	16,695	76,284	613,949
4050	INAC - OTHER - PS					7,296				7,296
4310	NTC Child Welfare				60,000					60,000
4680	Expense Reimbursements		-		-					-
4380	NTC Patient/IRS Travel Reimb		24,000							24,000
5960	Other Revenue									-
9704	Prior Years Surplus									-
	<b>Total Revenues</b>	<b>128,015</b>	<b>210,803</b>	<b>12,265</b>	<b>60,000</b>	<b>131,783</b>	<b>69,400</b>	<b>16,695</b>	<b>76,284</b>	<b>705,245</b>

1620 CBT Board of Directors  
1620 CBT Cultural Committee

705,245

ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS								Acct Total
		1620	1600	1625	8100	8220	8510	8520	8710	
		COMMUNITY SERVICES ADMIN	HEALTH	EMERGENCY PREPAREDNE SS	CHILD WELFARE	POST SECONDARY & SKILLS TRAINING	LANGUAGE	CULTURE	CITIZEN SERVICES	
7140	Allowance - Comfort								2,600	2,600
7150	Allowance - Grade 1 to 12				9,800					9,800
7152	Allowance - Graduation				2,000					2,000
7154	Allowance, Living - Post Secondary					54,815				54,815
7260	Books & Supplies - Grade 1 to 12				3,160					3,160
7261	Books & Supplies - ABE									-
7262	Books & Supplies - Post Secondary					4,180				4,180
7360	Consulting	35,000			20,388		39,000			94,388
7390	Cultural Activities							6,000		6,000
7460	Donations/Contributions								1,000	1,000
7480	Dues & Memberships			15			400			415
7500	Elders' Engagement								3,000	3,000
7510	Emergency Hardship Fund								15,500	15,500
7568	Equipment Purchases	13,300						150		13,450
7867	Honorarium - Committee			450					1,200	1,650
7868	Honorarium						1,200	2000		3,200
7955	Insurances & Licences									-
8312	Materials and Supplies	600	2,000	8,000	2,000		400	500		13,500
8325	Meetings & Workshops	1,000	3,200	2,000	2,500			500		9,200
8460	Non Insured Benefits		3,000							3,000
8470	NTC Service Agreement		102,264		1,152					103,416
8530	Office Supplies									-
8670	Professional Fees						27,500			27,500
8960	Social Assistance								47,484	47,484
8978	Sub Contract	2,400	10,500	300	3,000	2,600				18,800
9070	Training	4,000		1,000		2,000				7,000
9072	Travel - Staff		8,000	500	2,000				2,500	13,000
9075	Travel - Council & Executive									-
9076	Travel - Committee	500								500
9077	Travel - Citizens & Other		4,800		2,000		900	7,545	3,000	18,245
9079	Travel - Patient/IRS		24,000							24,000
9082	Tuition & Fees - Post Secondary					68,188				68,188
9180	Utilities	1,200	600							1,800
9460	Youth Recreation - Gr 1-12				12,000					12,000
6610	Wages & Benefits	70,016	52,439				-			122,455
	<b>Total Expenses</b>	<b>128,016</b>	<b>210,803</b>	<b>12,265</b>	<b>60,000</b>	<b>131,783</b>	<b>69,400</b>	<b>16,695</b>	<b>76,284</b>	<b>705,245</b>

705,245

Balanced? - 1 0 - - 1 - - - 0



## **Lands & Public Works Outcomes**

The mandate of the Department of Lands, Public Works and Natural Resources is to manage, administer and plan for Toquaht Nation Lands.

### **Lands Administration**

- ④ Maintain records and agreements relating to Toquaht lands.
- ④ Support sustainable development including the development of housing, community infrastructure and economic opportunities,
- ④ Increase signage on Toquaht lands.
- ④ Initiate land-based education and monitoring programs that reflect Toquaht interests.
- ④ Support responsible environmental management including restoration projects.
- ④ Support the development of a community gathering space and recreation facilities.
- ④ Maintain records of enforcement issues and follow up with regional stakeholders (BC, DFO, etc) or Executive to resolve enforcement questions or complaints.

### **Public Works**

- ④ Operate and maintain the water treatment facility, the waste water treatment facility and manage solid waste, recycling, drainage, roads and other infrastructure.
- ④ Support the Public Works department to reflect the increasing infrastructure and maintenance requirements including fees for services.
- ④ Improve landscaping at Macoah and beautify the community.
- ④ Operate safely and efficiently with good record keeping.
- ④ Invest in required equipment to meet current needs.

### **Domestic Harvest and Resources**

- ④ Manage and monitor fisheries, wildlife and migratory bird activities.
- ④ Manage Nation harvesting activities to support the exercise of Toquaht culture.
- ④ Harvest as much allocated fish species as possible and involve citizens in fish processing.
- ④ Distribute fish to citizens in accordance with our fish distribution policy.
- ④ Develop phased approach to a Guardian program to enforce Toquaht laws on our lands.
- ④ Develop elk translocation program within Toquaht territories.
- ④ Develop stream restoration inventory within Toquaht territories.

### **Asset Management**

- ④ Complete an Asset Management Plan, including new finance and budgeting recommendations.
- ④ Implement the plan for sustainably managed rental housing on Toquaht lands.

### **Housing**

- ④ Toquaht Nation is committed to providing safe and affordable housing to citizens. The nation currently owns 10 rental units - 2 single family homes and 4 duplexes. Rents are kept low as the Nation does not hold mortgages on any property. Rental income is directed toward the asset management of the homes, including regular maintenance.

### **Internet**

- ④ Macoah homes have fibre optic internet, subsidized by the Nation. To ensure all community members have access, basic services are offered for free. Larger and faster internet packages are available for a fee.

Toquaht Nation Government  
Operating Fund Budget  
Schedule of Revenue and Expenses  
Year Ending March 31, 2021

**LANDS, PUBLIC WORKS, NATURAL RESOURCES DEPARTMENT**

7310 NCN Herring Committee  
7310 Thorton Creek Hatchery Committee

ACCT ↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS									Acct Total
		8540 LANDS ADMIN	8530 GENERAL PUBLIC WORKS	8550 WATER PUBLIC WORKS	8555 SEWER PUBLIC WORKS	7310 NATURAL RESOURCES	8565 ASSET MANAGE MENT	3400 HOUSING	8570 MACOAH INTERNET	3010 68 ha	
4250	FFA-CDA-FUNDS Sch. B, Table B.1	226,262	193,691	34,925	72,955	200,403		3,570	4,500		<b>736,306</b>
4250	FFA-CDA-FUNDS Sch. G, Para G.5										-
4050	INAC - OWE			7,800	7,800						<b>15,600</b>
4615	DFO Stream Renumeration										-
4350	NTC Health Canada	15,708									<b>15,708</b>
4610	Canada Food Inspection Agency					11,440					<b>11,440</b>
4680	Expense Reimbursements	-	780						9,360		<b>10,140</b>
5855	Transfer Fees										-
5850	Rental Income					10,000		54,888			<b>64,888</b>
9704	Prior Years Surpluses					74,015	50,000		-	29,640	<b>153,655</b>
	<b>Total Revenues</b>	<b>241,970</b>	<b>194,471</b>	<b>42,725</b>	<b>80,755</b>	<b>295,858</b>	<b>50,000</b>	<b>58,458</b>	<b>13,860</b>	<b>29,640</b>	<b>1,007,737</b>

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1,007,737

ACCT ↓↓↓↓↓	EXPENSES	DEPARTMENTS									Acct Total
		LANDS ADMIN	GENERAL PUBLIC WORKS	WATER PUBLIC WORKS	SEWER PUBLIC WORKS	NATURAL RESOURCES	ASSET MANAGE MENT	HOUSING	MACOAH INTERNET	68 ha	
7120	Administration							5,520			<b>5,520</b>
7125	Advertising/Appreciation/Promo	600									<b>600</b>
7355	Committed Funds					74,015	25,000				<b>99,015</b>
7360	Consulting	20,000				55,000					<b>75,000</b>
7362	Courier/Postage										-
7460	Donations/Contributions					3,500					<b>3,500</b>
7480	Dues/Memberships	1,400	800	950	580						<b>3,730</b>
7568	Equipment Purchases	8,800	55,000		3,000	3,000	10,000				<b>79,800</b>
7570	Equipment Rental		10,000	4,600	5,000	7,000					<b>26,600</b>
7680	Fuel/Oil/Grease		1,000		1,500	200					<b>2,700</b>
7865	Honourarium - Council										-
7867	Honourarium - Committee					1,400		3,000			<b>4,400</b>
7955	Insurances & Licences	1,450	1,500			400					<b>3,350</b>
8228	Legal Fees	12,000						336			<b>12,336</b>
8250	Loan Payment - Interest										-
8251	Loan Payment - Principal									29,640	<b>29,640</b>
8312	Materials and Supplies	750	3,000	2,500	5,000	2,500					<b>13,750</b>
8325	Meeting Expense	900				3,600					<b>4,500</b>
8670	Professional Fees	30,000	10,000		22,500	18,000					<b>80,500</b>
8672	Property Tax	2,500									<b>2,500</b>
8828	Repairs and Maintenance		3,300	2,000	3,000		15,000	15,605			<b>38,905</b>
8977	Short Term Citizen Contracts		3,500			13,000					<b>16,500</b>
8978	Sub Contract	5,000	30,000	3,500		20,000					<b>58,500</b>
9070	Training	5,000	3,000								<b>8,000</b>
9072	Travel - Staff	5,500	1,200		1,000	6,000					<b>13,700</b>
9075	Travel - Council & Executive										-
9076	Travel - Committee					504					<b>504</b>
9180	Utilities	3,000	15,000	6,000	16,000				13,860		<b>53,860</b>
6610	Wages & Benefits	145,070	57,171	23,175	23,175	87,739		33,997			<b>370,326</b>
	<b>Total Expenses</b>	<b>241,970</b>	<b>194,471</b>	<b>42,725</b>	<b>80,755</b>	<b>295,858</b>	<b>50,000</b>	<b>58,458</b>	<b>13,860</b>	<b>29,640</b>	<b>1,007,736</b>

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1,007,736

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## Capital Project Outcomes

### **Maccoah Community Sewer System**

The capital budget for the 2020-21 fiscal year includes an amount to complete further sampling at the end of the outfall to ensure treatment targets are met and to meet with the Ministry of Environment (MOE) to negotiate a long term testing and monitoring program beyond the first two years.

### **Island Timberlands Section 38 Land Parcel**

The objective is to purchase 4 parcels of privately owned land that intersect Toquaht lands. No allowance is allocated in the 2020-21 budget for the purchase price based on the assumption that the sale will be completed in the 2019-20 fiscal year, and the purchase cost will be borrowed. Should the sale proceed, this department will be used to service the debt.

### **Maccoah Water Reservoir**

The preliminary design is now underway for a new water reservoir to supply Maccoah and surrounding TSL. The 2020-21 budget allows for the completion of the detailed design. It is anticipated that the detailed design will be completed by the end of the 2020-21 fiscal year with construction funding request submitted to INAC for the 2021-22 fiscal year.

### **Gathering House**

The Federal Budget 2019 allocated funds to self-governing Indigenous Governments to help close socio-economic gaps. Toquaht's allocation will be used to construct a lodge style building with space to accommodate programming for language revitalization and youth and family well-being. We anticipate completing citizen engagement as well as concept and detail designs in the 2020-20 fiscal year.

### **Maccoah Community Building**

The construction of the new community building will take place this fiscal year.

### **"Old" Toquaht Bay Campsite Remediation**

Toquaht continues to negotiate remediation options with BC. The budget for 2020-21 includes amounts adequate to complete the additional design work that may be required, as well as budgets to continue negotiations on the preferred remediation option.

### **Secret Beach Development**

For the 2020-21 fiscal year the objective will be to complete the detailed design for the sewer, water, and hydro for all "side roads" at Secret Beach. By the end of the 2020-21 fiscal year, the Secret Beach offsite and onsite sewer, water, roads and hydro services will be completely designed and "shovel ready" projects.

Toquaht Nation Government  
Operating Fund Budget  
Schedule of Revenue and Expenses  
Year Ending March 31, 2021

**CAPITAL PROJECTS DEPARTMENT**

ACCT ▬▬▬▬▬	REVENUE SOURCES	DEPARTMENTS									Acct Total
		3210 Capital Proj. Dev.	3221 CPMS 11482 Macoah Sewer	3222 Island Timberlands Section 38 (Next to Macoah)	3224 Macoah Water Reservoir	3275 Gaps Closing Gathering House	4025 Community Building	4541 Old Site Contamination (Toquaht Bay Marina)	8541 Secret Beach Developm ent	Secret Beach Offsite Utilities	
4250	FFA-CDA-FUNDS Sch. B, Table B.1		41,000		86,000		1,000,000				1,127,000
4250	FFA-CDA-FUNDS Sch. G, Para G.4					2,873,122					2,873,122
4010	INAC Capital Funding										-
4110	Province of BC										-
5505	Loans (BMO or NEDC)										-
5510	NEDC Forgivable Loan										-
5510	NEDC Loan										-
5510	Business Equity Program										-
5750	Natural Resource Revenue										-
5850	Rental Income										-
5960	Other Income			615,944							615,944
9704	Prior Years Surpluses	35,000	-			-	970,000	235,000	485,500	1,125,000	2,850,500
	<b>Total Revenues</b>	<b>35,000</b>	<b>41,000</b>	<b>615,944</b>	<b>86,000</b>	<b>2,873,122</b>	<b>1,970,000</b>	<b>235,000</b>	<b>485,500</b>	<b>1,125,000</b>	<b>7,466,566</b>

ACCT ▬▬▬▬▬	EXPENSES	DEPARTMENTS									Acct Total
		Capital Proj. Dev.	CPMS 11482 Macoah Sewer	Island Timberlands Section 38 (Next to Macoah)	Macoah Water Reservoir	Gaps Closing Gathering House	Community Building	Old Site Contamination (Toquaht Bay Marina)	Secret Beach Developm ent	Secret Beach Offsite Utilities	
7120	Administration										-
7125	Advertising/Appreciation/Promo										-
7130	Allocations										-
7165	Application Fees										-
7180	Audit & Accounting										-
7212	Bank Charges & Interest										-
7359	Consulting Contract	35,000	6,000		15,000	50,000	45,000	25,000	15,000	25,000	216,000
7360	Consulting					330,000		10,000			340,000
7440	Distribution - Citizens										-
7480	Dues & Memberships										-
7558	Engineering		30,000		71,000		120,000	150,000	125,000	70,000	566,000
7568	Equipment Purchases										-
7570	Equipment Rental						5,000				5,000
7680	Fuel/Oil/Grease										-
7864	Honorarium - Director										-
7867	Honorarium - Committee										-
7955	Insurances & Licences										-
8228	Legal Fees							10,000			10,000
8250	Loan Payment - Interest										-
8251	Loan Payment - Principal			615,944							615,944
8312	Materials and Supplies						400,000		4,000		404,000
8325	Meeting Expenses										-
8670	Professional Fees		5,000			2,493,122		40,000	10,000		2,548,122
8671	Project Management						130,000				130,000
8977	Short Term Citizen Contracts						20,000		30,000		50,000
8978	Sub Contract						1,250,000		301,500	1,030,000	2,581,500
9070	Training										-
9072	Travel - Staff										-
9073	Travel - Director										-
9075	Travel - Council & Executive										-
9076	Travel - Committee										-
9180	Utilities										-
6610	Wages & Benefits										-
	<b>Total Expenses</b>	<b>35,000</b>	<b>41,000</b>	<b>615,944</b>	<b>86,000</b>	<b>2,873,122</b>	<b>1,970,000</b>	<b>235,000</b>	<b>485,500</b>	<b>1,125,000</b>	<b>7,466,566</b>

Balanced? - - - - -



## Economic Development Outcomes

### **Lucky Creek Hydro**

The budget request for this department is very minimal and will only allow Toquaht to continue discussions with BC regarding adequate compensation from BC for the lost economic opportunity due to the BC government's decision to halt private power projects such as the Lucky Creek project.

### **Secret Beach Marina**

The budget for this fiscal includes the design and construction of an additional ten breakwater sections for wave protection from the south (Stopper Islands) side of the marina as well as two additional main marina float sections, four 32-foot float fingers to accommodate larger vessels, and one additional float to extend the dock at the boat ramp. The objective will be to have this work completed by the fall of 2020.

### **TSL Logging**

Complete required tree planting, silviculture, and post-harvest surveys. No additional harvesting is anticipated on TSL in 2019-20.



Toquaht Nation Government  
 Operating Fund Budget  
 Schedule of Revenue and Expenses  
 Year Ending March 31, 2021

<b>ECONOMIC DEVELOPMENT DEPARTMENT</b>							<b>CAPITAL DEPARTMENT</b>	<b>CAPITAL PROJECTS &amp; EC DEV DEP</b>
ACCT ↓↓↓↓↓↓	REVENUE SOURCES	DEPARTMENTS				Acct Total	Total from Capital Projects Page	Accumulated Total for Capital Projects & Ec Dev
		1400 Ec. Dev.	1415 Lucky Creek Hydro	1425 Secret Beach Marina	1440 TSL Logging			
4250	FFA-CDA-FUNDS Sch. B, Table B.1	13,239				13,239	1,127,000	1,140,239
4210	FFA-BC-FUNDS RECEIVED (Sch. F.1)	-				-	2,873,122	2,873,122
4010	INAC Capital Funding					-	-	-
4110	Province of BC					-	-	-
5505	Loans (BMO or NEDC)					-	-	-
5510	NEDC Forgivable Loan					-	-	-
5510	NEDC Loan					-	-	-
5510	Business Equity Program					-	-	-
5750	Natural Resource Revenue					-	-	-
5850	Rental Income					-	-	-
5960	Other Income					-	615,944	615,944
9704	Prior Years Surpluses	64,761	5,000	975,000	5,000	1,049,761	2,850,500	3,900,261
	<b>Total Revenues</b>	<b>78,000</b>	<b>5,000</b>	<b>975,000</b>	<b>5,000</b>	<b>1,063,000</b>	<b>7,466,566</b>	<b>8,529,568</b>

ACCT ↓↓↓↓↓↓	EXPENSES	DEPARTMENTS				Acct Total	Total from Capital Projects Page	Accumulated Total for Capital Projects & Ec Dev
		Ec. Dev.	Lucky Creek Hydro	Secret Beach Marina	TSL Logging			
7120	Administration					-	-	-
7125	Advertising/Appreciation/Promo					-	-	-
7130	Allocations					-	-	-
7165	Application Fees					-	-	-
7180	Audit & Accounting					-	-	-
7212	Bank Charges & Interest					-	-	-
7359	Consulting Contract	30,000	5,000	25,000		60,000	216,000	276,000
7360	Consulting					-	340,000	340,000
7440	Distribution - Citizens	32,000				32,000	-	32,000
7480	Dues & Memberships	9,000				9,000	-	9,000
7558	Engineering			35,000		35,000	566,000	601,000
7568	Equipment Purchases					-	-	-
7570	Equipment Rental			10,000		10,000	5,000	15,000
7680	Fuel/Oil/Grease					-	-	-
7864	Honorarium - Director					-	-	-
7867	Honorarium - Committee					-	-	-
7955	Insurances & Licences			5,000		5,000	-	5,000
8228	Legal Fees	5,000				5,000	10,000	15,000
8250	Loan Payment - Interest					-	-	-
8251	Loan Payment - Principal					-	615,944	615,944
8312	Materials and Supplies			200,000		200,000	404,000	604,000
8325	Meeting Expenses	2,000				2,000	-	2,000
8670	Professional Fees					-	2,548,122	2,548,122
8671	Project Management					-	130,000	130,000
8977	Short Term Citizen Contracts					-	50,000	50,000
8978	Sub Contract			700,000	5,000	705,000	2,581,500	3,286,500
9070	Training					-	-	-
9072	Travel - Staff					-	-	-
9073	Travel - Director					-	-	-
9075	Travel - Council & Executive					-	-	-
9076	Travel - Committee					-	-	-
9180	Utilities					-	-	-
6610	Wages & Benefits					-	-	-
	<b>Total Expenses</b>	<b>78,000</b>	<b>5,000</b>	<b>975,000</b>	<b>5,000</b>	<b>1,063,000</b>	<b>7,466,566</b>	<b>8,529,566</b>

Balanced? - - - -



Schedule 1

**Toquaht Nation Government  
Five-Year Financial Plan  
2020-21 to 2024-25**



**Toquaht Nation Government**  
**5 Year Financial Plan**  
**2020-21 to 2024-25**

<b>Revenues</b>	<b>2020-21</b>	<b>2021-22</b>	<b>2022-23</b>	<b>2023-24</b>	<b>2024-25</b>
FFA - Canada	7,926,421	4,993,764	5,159,557	5,330,854	5,507,839
FA - Other - Education & SWOP	22,896	-	-	-	-
Implementation Investment Revenue	120,780	130,780	140,780	150,780	160,780
Distribution from Qacca Settlement Trust	-	-	-	-	-
FFA BC	-	-	-	-	-
Own Source Revenues	74,248	74,248	74,248	74,248	74,248
NTC	99,708	99,708	99,708	99,708	99,708
Other	628,164	628,164	628,164	628,164	628,164
Grants	-	-	-	-	-
<b>Total New Revenue:</b>	<b>8,872,217</b>	<b>5,926,664</b>	<b>6,102,457</b>	<b>6,283,754</b>	<b>6,470,739</b>
Program Surplus:	-	1	-	-	-
<b>Total New and Surplus Revenue:</b>	<b>8,872,216</b>	<b>5,926,663</b>	<b>6,102,457</b>	<b>6,283,754</b>	<b>6,470,739</b>
Transfer from PY Surplus and OSR	4,053,916	-	-	-	-
Additional OSR Needed	-	2,000,000	2,000,000	2,000,000	2,000,000
<b>Total Funding (All Sources)</b>	<b>12,926,133</b>	<b>7,926,663</b>	<b>8,102,457</b>	<b>8,283,754</b>	<b>8,470,739</b>

**Departments**

Administration Department	2,683,585	4,128,032	4,213,894	4,300,763	4,388,598
Community Services Department	705,245	740,508	777,533	816,410	857,230
Lands, PWNR Department	1,007,737	1,058,124	1,111,030	1,166,581	1,224,910
Capital & Ec Dev Department's	8,529,566	2,000,000	2,000,000	2,000,000	2,000,000
<b>Total Department Expenditures:</b>	<b>12,926,134</b>	<b>7,926,663</b>	<b>8,102,457</b>	<b>8,283,754</b>	<b>8,470,739</b>

Surplus Carried Forward to Next Year:	-	1	0	-	-	-
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Check:	12,926,133	7,926,663	8,102,457	8,283,754	8,470,739
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**Investments**

Capital Transfer Investment in QST					
RRS Investment in QST	66,000	66,000	66,000	66,000	66,000
<b>Total Invested in Qacca Settlement Trust</b>	<b>66,000</b>	<b>66,000</b>	<b>66,000</b>	<b>66,000</b>	<b>66,000</b>

<b>Investment in Implementation Fund</b>	-	-	-	-	-
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<b>Total Investments</b>	<b>66,000</b>	<b>66,000</b>	<b>66,000</b>	<b>66,000</b>	<b>66,000</b>
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